



AGENDA

NATIONAL WATER RESEARCH INSTITUTE

Wednesday, July 08, 2026

1:30 PM – 3:00 PM Local Time

This meeting will be held in person at the date and time specified above.

Directors receive no compensation from NWRI for their participation.

Meeting Location: 18700 Ward Street Fountain Valley, CA 92708

Conference Room: C-2

Online Meeting Access: Zoom Meeting ID: 836 5883 5973

Passcode: 510678

As a convenience for the public, this meeting is accessible via Zoom using the provided room ID.

Note that if technical difficulties arise, the meeting will proceed without disruption.

Sites Open to the Public: 111 N. Hope Street Los Angeles, CA 90012

700 N. Alameda Street Los Angeles, CA 90012

6075 Kimball Ave Chino, CA 91708

18480 Bandilier Circle, Fountain Valley, CA 92708

NWRI Contact: Ana Alcaraz, aalcaraz@nwri-usa.org

OPENING ITEMS

1. Call to Order

Roll Call

Confirmation of Quorum

2. Items Received After Publication of Agenda

In accordance with the Brown act, the Board may take action on items that arise after the posting of the agenda only if there is a need for immediate action and the need for action came to the attention of the Board after the agenda was published.

Recommendation: Adopt a resolution authorizing consideration of items received after agenda posting. Approval requires a 2/3rds vote of members present, or a unanimous vote if fewer than 2/3rds are in attendance.

3. Visitor Participation

This item allows up to 3 minutes for visitors to address the Board of Directors on matters not listed on the agenda but within the authority of the Joint Powers Agency or related to Consent Calendar Items. In accordance with legal guidelines, the Board is prohibited from acting on comments made during this time. Directors may, when appropriate, provide direction to NWRI staff regarding the issues raised. Only a member of the Board of Directors may request the removal of a Consent Calendar Item for separate discussion.



CONSENT CALENDAR

At the discretion of the Chair, items on the Consent Calendar may be approved with a single motion and vote by the Directors present, or by the unanimous consent of the Directors present. Items are considered routine, and any director may request that an item be removed from the Consent Calendar for separate discussion and action.

4. Meeting Minutes – June 10, 2026

Approval of minutes is a routine action that formally records the proceedings of the previous Board meeting. Minutes are permanently retained.

Recommendation: Receive and file minutes as presented.

Attachments:

- Minutes of the Meeting of the NWRI Board of Directors

5. Financial Statements – Ending June 30, 2026

Unaudited monthly financial reports are provided to keep the Board informed of NWRI's financial position and performance between annual audits.

Recommendation: Receive and file NWRI's unaudited financial reports for the period stated above.

Attachments:

- Unaudited Statement of Profit & Loss
- Unaudited Balance Sheet
- Unaudited Report on Open Invoices

6. Disclosure of Third-Party Research Funding

The Executive Director is authorized to sign research contracts within approved limits. These contracts are disclosed to the Board at regular meetings for transparency and oversight.

New Contracts

- Metropolitan Water District of Southern California: Pure Water Southern California Independent Scientific Advisory Services - \$200,000
- City of San Diego: CalVal Phase II & III- \$2,000,000
- Santa Clara Valley Water District: CalVal Phase II & III - \$500,000
- Los Angeles Department of Water and Power: Groundwater Replenishment Project and Headworks Direct Potable Reuse (DPR) Demonstration Project - \$538,579 (Awaiting Final Signature)

Contract Extensions

None.

Recommendation: Receive and file third-party research contracts signed by the Executive Director since the previous meeting of the NWRI Board of Directors.



ACTION ITEMS

The Board of Directors considers Action Items in the order presented, unless a specific motion is made to amend the order of consideration. Each Action Item requires a separate motion and affirmative vote by majority vote of the present Directors. The Board is not obligated to act on any item presented for consideration.

7. Resolution 2026-01 Adopting an Administrative Budget, Establishing Controls Thereon, and Scheduling Meeting Dates for the 2027 Fiscal Year

Establishing a budget helps ensure effective and transparent management of its operations and resources. Resolution 2026-01 proposes the adoption of NWRI's Administrative and Research Budget for Fiscal Year 2027, which spans from July 1, 2026, through June 30, 2027. The resolution includes the proposed line-by-line budget, outlines budgetary controls, and presents the proposed board meeting schedule for the upcoming fiscal year.

Recommendation: 1. Adopt Resolution 2026-01 as presented
2. Discuss and take action as appropriate

Attachments: Resolution 2026-01

- FY 2027 Administrative and Research Budget
- FY 2027 NWRI Board Meeting Schedule

8. Prospective New Member: Moulton Niguel Water District

Chair Bilodeau has engaged the Moulton Niguel Water District (MNWD) to gauge their interest in joining NWRI as a member agency. Over the past two weeks, officials from MNWD have made a positive indication that they intend to join the partnership. This item provides for the Board's discussion of MNWD prospective membership.

Recommendation: 1. Authorize the Executive Director to take the administrative steps necessary and appropriate to add the Moulton Niguel Water District as a signatory to the Joint Powers Agreement Creating the National Water Research Institute.
2. Discuss and take action as appropriate

Attachments: None.



9. Clarke Prize Program Update No. 4

In July 2025, Executive Director (ED) Hardy engaged Rising Tide Partners (RTP) to support the development of a program titled “Elevating the Clarke Prize to Global Prominence” (Summary Attached). At that time, the Board directed ED Hardy to provide regular updates on key milestones on the program at future Board meetings.

- Recommendation:
1. Receive and file the Clarke Prize Program Update
 2. Discuss and take action as appropriate

Attachments: Clarke Prize Funding Report

INFORMATION ITEMS

Information Items are presented to the Board of Directors to provide general updates and/or background information about the organization and require no immediate action.

10. Executive Director’s Report

- NWRI Staffing
- CalVal

11. Board of Directors Comments

12. Important Dates

- September 09, 2026, at 1:30 PM (Regular Board of Directors Meeting)
- October 24, 2026, at TBD (Clarke Prize)
- December 09, 2026, at 1:30 PM (Regular Board of Directors Meeting)

13. Adjourn to Closed Session

CLOSED SESSION

14. **CALL TO ORDER - A Closed Session of the NWRI Board of Directors as Authorized by Section 54957.6 of the California Government Code:** The Board of Directors will meet in a closed session to discuss the succession of NWRI’s Executive Director.

15. Return to Open Session

Disclosure of Reportable Action Taken in Closed Session

16. Adjournment



DATE: July 08, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 4 – Meeting Minutes**

Duly approved meeting minutes serve as the official and permanent public record of actions taken by the Board of Directors. Approval of these minutes ensures the accuracy and completeness of the record and supports ongoing compliance with public meeting requirements under the Ralph M. Brown Act.

Recommendation: 1. Receive and file meeting minutes for the Meeting held on June 10, 2026.

Attachments: • Minutes of the Regular Meeting of the NWRI Board of Directors



DATE: July 08, 2026
TO: NWRI Board of Directors
SUBJECT: Minutes of the Board of Directors Meeting Held June 10, 2026

1. Call to Order.

The meeting was called to order at 1:32 PM local time by Chair Bilodeau.

• **Roll Call**

The following Directors and Officers were present:

- Chair Denis Bilodeau, Orange County Water District
- Director Dennis Erdman, Metropolitan Water District
- Director Bob Ooten, Orange County Sanitation District
- Director John Withers, Irvine Ranch Water District - remote
- Alt. Director Mickey Chaudhuri, MWD - remote
- Alt. Director Rafael Villegas, LADWP - remote
- Secretary John Kennedy, OCWD

Others present:

- Travis Sprague, IEUA - remote

NWRI Staff present:

- Kevin M. Hardy, Executive Director (ED)
- Julie Abshire, Project Controller – remote
- Mary Collins, Communications Manager – remote
- Ana Alcaraz, Administrative Assistant

• **Confirmation of Quorum.**

A quorum is established when at least four of the six member agencies are represented. All six member agencies were represented by either a Board Director or Alternate Director, or both. A quorum was determined.

2. Items Received After Publication of Agenda. None.

3. Visitor Participation. None.



CONSENT CALENDAR

- 4. Special Meeting Minutes – May 13, 2026
- 5. Financial Statements Ending May 31, 2026

Staff provided an overview of the financial statements ending May 31, noting that NWRI remains in a strong fiscal position. Year-to-date operations reflect an approximate **\$170,604 operating surplus**, which is favorable compared to typical performance at this point in the fiscal year when revenues and expenses are often closer to breakeven.

6. Disclosure of Third-Party Research Funding

Contracts entered by NWRI are disclosed to the Board at regular meetings for transparency, accountability, and oversight. The following contracts and extensions were reported on:

- **New Contracts**
 - City of Los Angeles/Carollo (Pure Water) - \$152,199.00
- **Contract Extensions**
 - Padre Dam Municipal Water District (ECAWP Limnology) - Re-engagement / Notice to Proceed
 - Inland Empire Utilities Agency (Chino Basin Program) - Extension to 12/31/26
 - Las Virgenes Municipal Water District (Pure Water Program) - Amendment, Funds Increased \$62,200

Staff Recommendation 1. Receive and file Consent Calendar Items 4 – 6

Attachments:

- Minutes of the regular meeting held May 13, 2026
- Unaudited financial reports for the period ending May 31, 2026
 - Statement of Profit and Loss
 - Balance Sheet
 - Report on Account Receivables
- Third party research contracts signed by the Executive Director since the previous meeting of the NWRI Board of Directors

Action Taken: **Motion:** Director Ooten moved to receive and file Items 4 – 6. Director Erdman seconded. Motion unanimously carried.



ACTION ITEMS

7. DRAFT Resolution 2026-01 Adopting an Administrative Budget, Establishing Controls Thereon, and Scheduling Meeting Dates for the 2027 Fiscal Year

- ED Hardy presented DRAFT Resolution 2026-01, which proposes the adoption of NWRI’s Administrative and Research Budget for Fiscal Year 2027, which spans from July 1, 2026, through June 30, 2027. The resolution includes the proposed line-by-line budget, outlines budgetary controls, and presents the proposed board meeting schedule for the upcoming fiscal year.
- ED Hardy reviewed projected revenues and expenses, active proposals, grant funding, and operational adjustments reflected in the proposed budget. ED Hardy noted that several proposals are currently under consideration, including work with SFPUC, the Gates Foundation, Grand Junction, Colorado, and potential projects in Hawaii.
- ED Hardy also discussed the impact of increased grant funding, including approximately \$2.5 million associated with CalVal activities, and the importance of properly recognizing grant revenue to accurately reflect NWRI’s financial position.

● Board Discussion

- The Board discussed NWRI’s ownership of BioLargo stock and the need to evaluate whether the organization should continue holding the asset or consider selling it.
- The Board discussed continued efforts to expand NWRI’s membership base and increase engagement with additional water agencies. A potential new member agency was identified as an opportunity, and the Board expressed support for continued outreach and growth efforts.

Staff

Recommendation:

1. Review and provide feedback on DRAFT Resolution 2026-01
2. Discuss and take action as appropriate

Attachments:

- DRAFT Resolution 2026-01
- FY 2027 Administrative and Research Budget
 - FY 2027 NWRI Board Meeting Schedule

Action Taken:

The Board reviewed and discussed DRAFT Resolution 2026-01. A final version of Resolution 2026-01 will be presented for adoption during the July NWRI Board Meeting. No further action was taken.



8. Clarke Prize Program Update No. 3

- ED Hardy provided an update on the Clarke Prize Program and discussed development of a potential salon-style event to complement the Clarke Prize activities. This event would focus on connecting Clarke Prize Laureates, NWRI supporters, community members, and potential philanthropic partners.
- ED Hardy noted ongoing discussions with the Whittier Trust and the importance of creating opportunities to highlight NWRI's work, strengthen community connections, and identify individuals interested in supporting water research.

- **Board Discussion:**

- None.

Staff

1. Receive and file the Clarke Prize Program Update

Recommendation

2. Discuss and take action as appropriate

Attachments:

- Clarke Prize Funding Report

Action Taken:

The Clarke Prize Program Update was received and filed. No further action was taken.



INFORMATION ITEMS

9. Executive Director's Report

- **NWRI Staffing**

- ED Hardy provided an update on recent staffing transitions, noting that additional capacity is expected as team members continue transitioning into expanded roles.

- **CalVal Initiative Updates**

- ED Hardy shared updates on CalVal's continued growth. This includes continued support from the City of San Diego with \$500,000 for the next year and ongoing collaboration among researchers, utility advisors, and regulatory partners.

- **Colorado Nutrient Limits**

- ED Hardy provided an update on NWRI's work supporting Colorado's nutrient discharge efforts, highlighting the importance of developing science-based, achievable regulatory approaches that consider technical feasibility and utility capabilities.

- **Gates Foundation Proposal**

- ED Hardy discussed a potential collaboration with the Gates Foundation related to risk-based standards for residential water reuse systems. NWRI is evaluating a potential approach support the initiative.

- **Member Agency Advisory Engagements**

- The Executive Director thanked member agencies for their continued support and engagement, and recognized NWRI's ongoing efforts to strengthen relationships, expand collaboration, and advance water research initiatives.

10. Board of Directors Comments

- None

11. Important Dates

The following dates were noted for the Board's calendar:

- July 08, 2026, at 1:30 PM (Regular Board of Directors Meeting)

12. Adjournment to Closed Session



CLOSED SESSION

13. Call to Order – Closed Session of the NWRI Board of Directors (Authorized by Section 54957.6 of the California Government Code)

- o A closed session of the NWRI Board of Directors was convened to discuss the succession of NWRI’s Executive Director.

14. Return to Open Session

- o Following the Closed Session, the Board reported that no reportable action was taken. Staff received direction from the Board.

15. Adjournment

The meeting was adjourned at 2:25 PM by Chair Bilodeau.

SIGNED: _____ DATE: _____

John Kennedy, OCWD
Secretary, NWRI Board of Directors

OR

SIGNED: _____ DATE: _____

Kevin Hardy, NWRI
Executive Director



DATE: July 08, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 5 – Financial Statements**

Monthly financials reports provide a current snapshot of the Institute’s financial position and resiliency. Variations from the annual income and expense plan are anticipated and reflect the timing of project reimbursements, grant revenues, and contracted expenses. The financial statements are reviewed regularly by staff to ensure alignment with budget projections, maintain fiscal accountability, and identify any emerging trends that may require management attention.

Recommendation: 1. Receive and file unaudited financial statements for the period ending June 30, 2026.

Attachments:

- Unaudited Statement of Profit and Loss
- Unaudited Balance Sheet
- Unaudited Report on Open Invoices

National Water Research Institute

Profit & Loss

06/30/26

July 2025 through June 2026

Accrual Basis

	Jul '25 - Jun 26
Income	
4000 · JPA Contributions (Member 50K)	300,000.00
4250 · Grants	1,755,610.80
4400 · Contract Svc/Reimbursable	
4401 · SCSC / Workshops	37,837.44
4400 · Contract Svc/Reimbursable - Other	675,469.17
Total 4400 · Contract Svc/Reimbursable	713,306.61
4600 · Circle of Friends/Fellowship	10,000.00
4650 · Water Festival/Water Harvest	29,636.64
4750 · Inkind Contribution	18,000.00
4800 · Interest Income	29,988.48
4801 · Fair Value Adj on Investment	-15,878.10
4900 · Other Income	578.99
Total Income	2,841,243.42
Gross Profit	2,841,243.42
Expense	
6010 · Accounting/Audit	12,300.00
6024 · Meals and Entertainment	27.60
6030 · Charges/Tax & Other Fees	
6032 · Banking Fees	1,541.68
Total 6030 · Charges/Tax & Other Fees	1,541.68
6040 · Telephone/Communication	
6041 · Cell Phone/Conference Calls	1,720.00
Total 6040 · Telephone/Communication	1,720.00
6060 · Mailing Services	209.56
6070 · Office Equipment/Furniture	2,588.92
6080 · Website/IT	1,065.38
6090 · Subscriptions and Dues	5,759.57
6095 · In-Kind Rent - Management & Gen	3,000.00
6110 · Board / Ops Expenses	127.88
6120 · Misc Admin Expenses	
6121 · General Office Supplies	1,473.19
6124 · Insurance	5,120.00
6125 · Payroll Processing	1,044.00
Total 6120 · Misc Admin Expenses	7,637.19
6140 · Salary & Benefits	
6141 · Professional Services	1,468.75
6143 · Payroll Taxes	32,889.94
6144 · Director	77,337.82
6145 · Simple IRA Match	11,635.64
6140 · Salary & Benefits - Other	123,958.84
Total 6140 · Salary & Benefits	247,290.99
6142 · Mileage & Car, Misc Expense	152.25
6160 · Membership	2,065.09
7010 · Admin Program Expenses	
7011 · Salary & Benefits	
7018 · Director	25,618.60
7011 · Salary & Benefits - Other	36,902.38
Total 7011 · Salary & Benefits	62,520.98

National Water Research Institute

Profit & Loss

July 2025 through June 2026

	Jul '25 - Jun 26
7012 · Professional Services	270.00
7013 · Registration	3,559.00
7016 · Travel/Lodging/Meals	1,216.07
7017 · In-Kind Rent - Program	15,000.00
Total 7010 · Admin Program Expenses	82,566.05
7020 · Advisory Panels	
7021 · Salary & Benefits	
7027 · Director	39,642.97
7021 · Salary & Benefits - Other	147,747.25
Total 7021 · Salary & Benefits	187,390.22
7022 · Professional Svc	67,519.25
7023 · Honorariums	178,125.00
7024 · Travel/Lodging/meals	13,443.80
7025 · Event Expenses	229.00
7026 · Printing/Copying/Mailing	25.00
Total 7020 · Advisory Panels	446,732.27
7030 · Clarke Prize	
7031 · Salary & Benefits	
7037 · Director	54,639.80
7031 · Salary & Benefits - Other	18,983.72
Total 7031 · Salary & Benefits	73,623.52
7032 · Professional Svc	33,557.82
7034 · Travel/Lodging/Meals	5,873.93
7035 · Event Expenses	47.99
Total 7030 · Clarke Prize	113,103.26
7040 · Conf/Workshops/Contract Svc	
7041 · Salary & Benefits	
7049 · Director	18,471.49
7041 · Salary & Benefits - Other	15,832.83
Total 7041 · Salary & Benefits	34,304.32
7042 · Professional Svc	22.50
7044 · Travel/Lodging/Meals	588.01
7046 · Printing/Copying/Mailing	15.60
7047 · Charges/Tax & Other Fees	20.00
Total 7040 · Conf/Workshops/Contract Svc	34,950.43
7050 · Education & Outreach	
7051 · Salary & Benefits	
7059 · Director	15,805.75
7051 · Salary & Benefits - Other	32,946.01
Total 7051 · Salary & Benefits	48,751.76
7052 · Professional Svc	157.50
7056 · Fellowship Award	20,000.00
7057 · Water Festival Contrib/Payment	29,636.64
7058 · Sponsorship	2,500.00
Total 7050 · Education & Outreach	101,045.90
7070 · Research/Proj/Grant - Specific	
7072 · Salary & Benefits	
7078 · Director	56,301.50
7072 · Salary & Benefits - Other	62,798.52
Total 7072 · Salary & Benefits	119,100.02

National Water Research Institute

Profit & Loss

July 2025 through June 2026

	<u>Jul '25 - Jun 26</u>
7073 · Professional Svc	1,384,304.17
7074 · Honorariums	2,500.00
7075 · Project Expense	59,769.65
7076 · Travel/Lodging/Meals	29,345.67
	<hr/>
Total 7070 · Research/Proj/Grant - Specific	1,595,019.51
8000 · Ask Accountant	0.00
	<hr/>
Total Expense	2,658,903.53
	<hr/>
Net Income	182,339.89
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Balance Sheet

As of June 30, 2026

	Jun 30, 26
ASSETS	
Current Assets	
Checking/Savings	
1000 · Wells Fargo Checking	159,122.31
1003 · Petty Cash	89.67
Total Checking/Savings	159,211.98
Accounts Receivable	
1201 · Accounts Receivable-General	1,021,239.35
Total Accounts Receivable	1,021,239.35
Other Current Assets	
SWEEP	2,813,035.66
1600 · Prepaid Expenses	1,448.00
Total Other Current Assets	2,814,483.66
Total Current Assets	3,994,934.99
Fixed Assets	
1500 · Equipment-Office - >1 yr. >2.5k	13,679.62
1550 · Accum Depreciation	-13,679.62
Total Fixed Assets	0.00
Other Assets	
1650 · Investments	17,465.91
Total Other Assets	17,465.91
TOTAL ASSETS	4,012,400.90
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accts Pay-Vendors	589,036.91
Total Accounts Payable	589,036.91
Other Current Liabilities	
2100 · Payroll Lia/Vac Accrual - Staff	3,077.08
2101 · Payroll Lia/Vac&Sick - Dir	21,797.82
2500 · Deferred Revenue	2,740,067.07
2504 · Deferred Revenue - Restricted	20,000.00
Total Other Current Liabilities	2,784,941.97
Total Current Liabilities	3,373,978.88
Total Liabilities	3,373,978.88
Equity	
3900 · Retained Earnings-Unrestricted	446,082.13
3910 · Retained Earnings-Temp Restrict	10,000.00
Net Income	182,339.89
Total Equity	638,422.02
TOTAL LIABILITIES & EQUITY	4,012,400.90

National Water Research Institute
Open Invoices
As of June 30, 2026

Date	Num	Class	Open Balance
Aurora, City of			
06/30/26	2026-1045	Advisory Panels - 7020:Aurora	7,556.50
Total Aurora, City of			7,556.50
Metropolitan Water District of S. Ca			
05/30/26	2026-1030	Advisory Panels - 7020:Metropolitan	2,875.00
Total Metropolitan Water District of S. Ca			2,875.00
Orange County Water District			
06/12/26	2026-1043	Projects and Grants - 7070:Phase 3 CalVal	20,000.00
Total Orange County Water District			20,000.00
Palmdale Water District			
06/30/26	2026-1051	Advisory Panels - 7020:Palmdale - Ken/J...	3,737.75
Total Palmdale Water District			3,737.75
Public Utilities Department			
06/23/26	2026-1043	Projects and Grants - 7070:Phase 2 CalVal	300,000.00
06/30/26	2026-1048	Advisory Panels - 7020:SD Pure Water P...	5,661.25
Total Public Utilities Department			305,661.25
State Water Resources Control Board			
12/31/25	1-D2505001	Projects and Grants - 7070:Phase 2 CalVal	502,130.75
03/31/26	2-D2505001	Projects and Grants - 7070:Phase 2 CalVal	109,055.50
06/30/26	3-D2505001	Projects and Grants - 7070:Phase 2 CalVal	46,044.50
06/30/26	2026-1049	Advisory Panels - 7020:Onsite DDW	14,614.89
Total State Water Resources Control Board			671,845.64
Truckee Meadows Water Authority			
06/30/26	2026-1052	Advisory Panels - 7020:OneWater Nevada	681.00
Total Truckee Meadows Water Authority			681.00
Trussell Tech			
06/30/26	2026-1047	Advisory Panels - 7020:Trussell Padre Dam	7,403.00
Total Trussell Tech			7,403.00
Valley Water District			
06/30/26	2026-1046	Advisory Panels - 7020:Valley Water SC...	1,479.21
Total Valley Water District			1,479.21
TOTAL			1,021,239.35



DATE: July 08, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 7 – Resolution 2026-01 Adopting an Administrative Budget, Establishing Controls Thereon, and Scheduling Meeting Dates for the 2026-2027 Fiscal Year**

Establishing a budget helps ensure the effective and transparent management of its operations and resources. Resolution 2026-01 proposes the adoption of NWRI’s Administrative and Research Budget for Fiscal Year 2027, which spans from July 1, 2026, through June 30, 2027. The resolution includes the proposed line-by-line budget, outlines budgetary controls, and presents the proposed board meeting schedule for the upcoming fiscal year.

Recommendation: 1. Adopt Resolution 2026-01 as presented
2. Discuss and take action as appropriate.

Attachments: Resolution 2026-01

- FY 2027 Administrative and Research Budget
- FY 2027 NWRI Board Meeting Schedule



RESOLUTION 2026-01

ADOPTING AN ADMINISTRATIVE BUDGET, ESTABLISHING CONTROLS THEREON, AND SCHEDULING MEETING DATES FOR THE 2026-2027 FISCAL YEAR, STARTING JULY 1, 2026, AND CONCLUDING JUNE 2027.

Whereas, Section 6.01.B of the NWRI Bylaws as amended on February 18, 1993, requires the Board of Directors to adopt an Administrative Budget each fiscal year that provides for the services of the Executive Director and related support staff; and,

Whereas, Section 3 and Section 4 of the Joint Exercise of Powers Agreement Creating the National Water Research Institute as amended on July 1, 2001, enumerate to the duties of the NWRI Board of Directors Chair, Vice Chair, Secretary, and Treasurer, while providing restrictions upon the exercise of such duties; and,

Whereas, in order to further delineate internal financial controls and support the efficient administration of NWRI, the Board of Directors has established additional controls on the expenditure of funds, and it is the Board of Director's intent to review such additional controls annually along with the Administrative; and,

Whereas, prudent planning calls for the Board of Directors to adopt a meeting schedule that ensures efficient oversight and administration of NWRI.

NOW THEREFORE, BE IT RESOLVED as follows:

The Fiscal Year 2026-27 budget, as proposed by the Executive Director and attached to this Resolution as Attachment (a), is hereby approved and adopted. All funds outlined in the budget are authorized for expenditure, subject to the internal controls specific in Paragraph 2 of this Resolution.

1. The Executive Director is authorized to use budgeted funds and execute contracts as necessary to carry out NWRI's approved research activities, subject to the following conditions: (1) any check exceeding \$5,000 must be countersigned by a Board Officer; (2) any individual contract for goods or services exceeding \$5,000 must receive written approval from NWRI's Treasurer; and (3) any contract entered into with a third party to fund NWRI research projects must be reported in writing to the Board of Directors in a timely and routine manner.
2. Unless otherwise publicly noticed, meetings of the NWRI Board of Directors shall begin at 1:30 PM local time on the dates listed in Attachment (b) to this Resolution.
3. Pursuant to Section 4 of the Joint Exercise of Powers Agreement Creating the National Water Research Institute, as amended on July 1, 2001, NWRI is authorized, in its own name, to enter into contracts; employ agents and staff; construct or manage water research projects; sue and be sued; issue bonds and incur indebtedness; apply for and administer grants and loans related to research projects; invest funds in accordance with the limitations applicable to all California public entities; and otherwise carry out the provisions of the Agreement, subject to all restrictions imposed by the California Joint Exercise of Powers Act and other applicable laws.



Approved this 8th day of July 2026 in Fountain Valley, California.

Signed

Attest

Denis Bilodeau, Chair

John Kennedy, Secretary



ATTACHMENT (A)

FY 2027 ADMINISTRATIVE AND RESEARCH BUDGET

FY 2026 - 27 NWRI REVENUE AND EXPENSE SUMMARY

<hr/>			
<u>Revenue</u>	JPA Member Contributions	\$	350,000
	Independent Advisory Program	\$	878,667
	Grants / Cost-Shares / Programs	\$	2,113,190
	Outreach Program Pass-Throughs	\$	148,000
	Investment Earnings	\$	40,000
	Proposal Conversion	\$	160,000
			<hr/>
			\$ 3,689,857
<u>Expenses</u>	Personnel	\$	1,092,905
	Non-Personnel	\$	2,680,527
			<hr/>
			\$ 3,773,432
	Net Operating Income (Loss):		<hr/>
			<u>\$ (83,575)</u>

FY 2026 - 27 NWRI REVENUE

<u>Joint Powers Agencies</u>		<u>Contributions</u>
Inland Empire Water District		\$ 50,000
Irvine Ranch Water District		\$ 50,000
Los Angeles Department of Water & Power		\$ 50,000
Metropolitan Water District		\$ 50,000
Orange County Sanitation District		\$ 50,000
Orange County Water District		\$ 50,000
<i>Prospect (Target Two)</i>		<u>\$ 50,000</u>
		\$ 350,000
<u>Independent Advisory Program</u>		<u>Estimated Fee</u>
	<u>Client</u>	<u>Project</u>
California Association of Sanitation Agencies		Coupled OAH Model Peer Review
Inland Empire Utilities Agency		Chino Basin Program
Las Virgenes Municipal Water District		Surface / Raw Water Augmentation
LASAN partnered with LADWP		Pure Water Los Angeles
Los Angeles Department of Water and Power		Groundwater Replenishment Project & DPR 2025-#1
MWD partnered with LACSD		Pure Water SoCal
Palmdale Water District		Pure Water Antelope Valley
San Diego, City of		Pure Water San Diego
Santa Clara Valley Water District		Regional Recycled Water Program
Southern California Salinity Coalition		Salinity Research Administration
State Water Resources Control Board		On-Site Treatment and Reuse of Non-potable Water
Trussell Technologies		East County Advanced Water Purification
Tucson, City of		Advanced Water Purification Program
		<u>\$ 17,750</u>
		\$ 878,667
<u>Grants / Cost-Shares / Programs</u>		
State Water Resources Control Board, DWQ	(CalVal Phase II)	\$ 685,000
Los Angeles Department of Water and Power	(CalVal Phase II and III)	\$ 713,190
Orange County Water District	(CalVal Phase III)	\$ 15,000
San Diego, City of	(CalVal Phase II)	\$ 200,000
Santa Clara Valley Water District	(CalVal Phase II)	<u>\$ 500,000</u>
		\$ 2,113,190
<u>Outreach Program Pass-Throughs</u>		<u>Project</u>
		Orange County Water District Facilities
		Children's Water Education Festival
		Clarke Prize
		<u>\$ 100,000</u>
		\$ 148,000
<u>Investment Earnings</u>		
Wells Fargo Sweep		\$ 45,000
BioLargo		<u>\$ (5,000)</u>
		\$ 40,000
<u>Proposal Conversion</u>		
<i>Two anticipated new projects based on active project inquiries</i>		\$ 160,000

FY 2026 - 27 NWRI EXPENSES

Personnel Expenses

Classification	Salaries	Benefits	Proposed Total
Executive Director	\$ 242,179	\$ 67,908	\$ 310,087
Assistant Executive Director	\$ 181,634	\$ 50,931	\$ 232,565
Project Manager	\$ -	\$ -	\$ -
Project Editor	\$ 140,837	\$ 40,509	\$ 181,346
Project Controller	\$ 104,931	\$ 30,181	\$ 135,112
Project Coordinator - Grants	\$ 100,872	\$ 29,014	\$ 129,886
Project Coordinator - Panels	\$ 80,698	\$ 23,211	\$ 103,909
	\$ 851,151	\$ 241,754	\$ 1,092,905

Non-Personnel Expenses

Office Expenses

Accounting / Audit / Legal	\$ 11,369	\$ 14,451	\$ 16,000	\$ 13,842	\$ 15,000
Professional Development	\$ -	\$ -	\$ -	\$ -	\$ 4,000
General	\$ 10,813	\$ 14,880	\$ 16,000	\$ 12,009	\$ 18,000
Insurance / HR / Payroll Fees & Taxes	\$ 40,246	\$ 44,463	\$ 49,000	\$ 39,054	\$ 50,000
IT / Security	\$ -	\$ -	\$ -	\$ 995	\$ 6,000
Website / Marketing	\$ 8,219	\$ -	\$ 5,000	\$ 1,065	\$ 3,000
Office & Equipment Upgrades	\$ 5,558	\$ 1,652	\$ 5,000	\$ 2,589	\$ 10,500
Panel Recognition	\$ -	\$ -	\$ 1,000	\$ -	\$ 300
Rent (pass-through)	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000

Outreach & Education

Clarke Prize Award	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ 50,000
Clarke Prize Event Expense	\$ 24,586	\$ 23,598	\$ 5,000	\$ -	\$ 50,000
Clarke Prize Laureate Experience	\$ 9,259	\$ 12,650	\$ -	\$ -	\$ 25,000
Clarke Prize Reimagined 2026		\$ 20,319	\$ 850,000	\$ 39,480	\$ 25,000
Fellowship Award	\$ 30,000	\$ 29,386	\$ 20,000	\$ 20,000	\$ -
CWEF	\$ 45,521	\$ 53,089	\$ 50,000	\$ 29,637	\$ 30,000
Sponsorships / Conferences	\$ 6,517	\$ 4,216	\$ 10,000	\$ 7,703	\$ 10,000

Advisory Programs

Honorarium	\$ 449,841	\$ 83,583	\$ 417,801	\$ 245,667	\$ 334,537
Travel / Event Expenses	\$ -	\$ 7,287	\$ 10,000	\$ 14,311	\$ 15,000

Grants / Workshops Support / General

Grants / Workshop Support	\$ 16,166	\$ 12,406	\$ 8,700	\$ 2,500	\$ 10,000
CalVal (AUS) (DDW/NWRI/OCWD)	\$ -	\$ 382,804	\$ 1,440,000	\$ 1,473,419	\$ 2,006,190
	\$ 726,095	\$ 772,784	\$ 2,921,501	\$ 1,920,270	\$ 2,680,527

Net Operating Income (Loss):

\$ 3,773,432
\$ (83,575)



ATTACHMENT (B)

FY 2027 NWRI BOARD MEETING SCHEDULE



ATTACHMENT (B) FY 2027 NWRI BOARD MEETING SCHEDULE

MONTH	BOARD OF DIRECTORS 2 nd Wednesday	BOARD PROCESS AGENDA ITEM
July 2026	July 08 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> Adopt Administrative and Research Budget and Board Schedule (FY July 1, 2026 - June 30, 2027)
August 2026	Summer Recess	
September 2026	September 09 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> Review Conflict of Interest Code (even years only) Present Independent Audit of Financial Transactions Update Staff Reimbursement Rates
October 2026	Clarke Prize Date: October 24 Location & Time: TBD	
November 2026	Holiday Recess	
December 2026	December 09 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> Review Filed Tax Return
January 2027	Holiday Recess	
February 2027	February 10 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> Director File Form 700 Chair and Vice Chair Seat Rotation (even year only)
March 2027	Spring Recess	
April 2027	April 14 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> ED Performance Evaluation
May 2027	Spring Recess	
June 2027	June 09 1:30 PM – 3:00 PM	<ul style="list-style-type: none"> Present DRAFT of FY Administrative and Research Budget and Board Schedule



DATE: July 08, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director

SUBJECT: Item 9 – Clarke Prize Update No. 4

In July 2025, Executive Director (ED) Hardy engaged Rising Tide Partners (RTP) to support the development of a program titled “Elevating the Clarke Prize to Global Prominence” (Summary Attached). At that time, ED Hardy and RTP Principal Neal Bloom presented a proposed funding approach to the Board. The Board directed ED Hardy to provide regular updates on key milestones on the program at future Board meetings.

- Recommendation:
1. Receive and file the Clarke Prize Program Update
 2. Discuss and take action as appropriate

- Attachments:
- Clarke Prize Funding Report

**CY 2025 - 2026 NWRI Clarke Prize Budget
as of June 30, 2026**

<u>Clarke Prize Program CY 2026</u>	Budget	Actual	Balance
<u>Expense</u>			
Salaries	\$125,000	\$73,624	\$51,376
Professional Services	\$78,288	\$33,558	\$44,730
Event Expenses	\$308,708	\$5,922	\$302,786
Research Support	\$166,250	\$0	\$166,250
Clarke Prize Cash Award	\$50,000	\$0	\$50,000
Laureate Enrichment	\$25,000	\$0	\$25,000
	<u>\$753,246</u>	<u>\$113,103</u>	<u>\$640,143</u>
<u>Revenue</u>			
Donations Received	<u>\$753,246</u>	<u>\$30,000</u>	<u>-\$723,246</u>
Program Balance			-\$83,103