



AGENDA

NATIONAL WATER RESEARCH INSTITUTE

Wednesday, June 10, 2026

1:30 PM – 3:00 PM Local Time

This meeting will be held in person at the date and time specified above.

Directors receive no compensation from NWRI for their participation.

Meeting Location: 18700 Ward Street Fountain Valley, CA 92708

Conference Room: C-2

Online Meeting Access: Zoom Meeting ID: 836 5883 5973

Passcode: 510678

As a convenience for the public, this meeting is accessible via Zoom using the provided room ID.

Note that if technical difficulties arise, the meeting will proceed without disruption.

Sites Open to the Public: 111 N. Hope Street Los Angeles, CA 90012

700 N. Alameda Street Los Angeles, CA 90012

6075 Kimball Ave Chino, CA 91708

18480 Bandilier Circle, Fountain Valley, CA 92708

NWRI Contact: Ana Alcaraz, aalcaraz@nwri-usa.org

OPENING ITEMS

1. Call to Order

- Roll Call
- Confirmation of Quorum

2. Items Received After Publication of Agenda

In accordance with the Brown act, the Board may take action on items that arise after the posting of the agenda only if there is a need for immediate action and the need for action came to the attention of the Board after the agenda was published.

Recommendation: Adopt a resolution authorizing consideration of items received after agenda posting. Approval requires a 2/3rds vote of members present, or a unanimous vote if fewer than 2/3rds are in attendance.

3. Visitor Participation

This item allows up to 3 minutes for visitors to address the Board of Directors on matters not listed on the agenda but within the authority of the Joint Powers Agency or related to Consent Calendar Items. In accordance with legal guidelines, the Board is prohibited from acting on comments made during this time. Directors may, when appropriate, provide direction to NWRI staff regarding the issues raised. Only a member of the Board of Directors may request the removal of a Consent Calendar Item for separate discussion.



CONSENT CALENDAR

At the discretion of the Chair, items on the Consent Calendar may be approved with a single motion and vote by the Directors present, or by the unanimous consent of the Directors present. Items are considered routine, and any director may request that an item be removed from the Consent Calendar for separate discussion and action.

4. Special Meeting Minutes – May 13, 2026

Approval of minutes is a routine action that formally records the proceedings of the previous Board meeting. Minutes are permanently retained.

Recommendation: Receive and file minutes as presented.

Attachments:

- Minutes of the Special Meeting of the NWRI Board of Directors

5. Financial Statements – Ending May 31, 2026

Unaudited monthly financial reports are provided to keep the Board informed of NWRI's financial position and performance between annual audits.

Recommendation: Receive and file NWRI's unaudited financial reports for the period stated above.

Attachments:

- Unaudited Statement of Profit & Loss
- Unaudited Balance Sheet
- Unaudited Report on Open Invoices

6. Disclosure of Third-Party Research Funding

The Executive Director is authorized to sign research contracts within approved limits. These contracts are disclosed to the Board at regular meetings for transparency and oversight.

New Contracts

- City of Los Angeles/Carollo (Pure Water) - \$152,199.00

Contract Extensions

- Padre Dam Municipal Water District (ECAWP Limnology) - Re-engagement / Notice to Proceed
- Inland Empire Utilities Agency (Chino Basin Program) - Extension to 12/31/26
- Las Virgenes Municipal Water District (Pure Water Program) - Amendment, Funds Increased \$62,200

Recommendation: Receive and file third-party research contracts signed by the Executive Director since the previous meeting of the NWRI Board of Directors.



ACTION ITEMS

The Board of Directors considers Action Items in the order presented, unless a specific motion is made to amend the order of consideration. Each Action Item requires a separate motion and affirmative vote by majority vote of the present Directors. The Board is not obligated to act on any item presented for consideration.

7. DRAFT Resolution 2026-01 Adopting an Administrative Budget, Establishing Controls Thereon, and Scheduling Meeting Dates for the 2027 Fiscal Year

Establishing a budget helps ensure the effective and transparent management of its operations and resources. Resolution 2026-01 proposes the adoption of NWRI's Administrative and Research Budget for Fiscal Year 2027, which spans from July 1, 2026, through June 30, 2027. The resolution includes the proposed line-by-line budget, outlines budgetary controls, and presents the proposed board meeting schedule for the upcoming fiscal year. The Board of Directors is asked to review and discuss the draft resolution and provide direction on any comments or modifications. This resolution will be presented for formal adoption at the Board's regularly scheduled meeting in June 2026.

Recommendation: Review and provide feedback on DRAFT Resolution 2026-01
Discuss and take action as appropriate

Attachments: DRAFT Resolution 2026-01

- FY 2027 Administrative and Research Budget
- FY 2027 NWRI Board Meeting Schedule

8. Clarke Prize Program Update No. 3

In July 2025, Executive Director (ED) Hardy engaged Rising Tide Partners (RTP) to support the development of a program titled "Elevating the Clarke Prize to Global Prominence" (Summary Attached). At that time, the Board directed ED Hardy to provide regular updates on key milestones on the program at future Board meetings.

As reported on May 13, the ED is engaged with the Whittier Trust. The ED delivered a proposal to the Trust on May 13 and an initial reply was received on May 27. As a result, the ED and RTP are working collaboratively with the Trust to frame a partnership that would connect the Trust's clients with the Clarke Prize, Laureates, and NWRI's community of leaders through curated salons.

The Board anticipated one of the Trusts questions: who does NWRI bring to the event. The Board's perspective on this question will help make NWRI's proposal even stronger.

Recommendation:

1. Receive and file the Clarke Prize Program Update
2. Discuss and take action as appropriate

Attachments:

- Clarke Prize Funding Report



INFORMATION ITEMS

Information Items are presented to the Board of Directors to provide general updates and/or background information about the organization and require no immediate action.

9. Executive Director's Report

- NWRI Staffing
- CalVal
- Colorado Nutrient Limits
- Gates Foundation Proposal
- Member Agency Advisory Engagements

10. Board of Directors Comments

11. Important Dates

- July 08, 2026, at 1:30 PM (Regular Board of Directors Meeting)
- September 09, 2026, at 1:30 PM (Regular Board of Directors Meeting)

12. Adjourn to Closed Session

CLOSED SESSION

13. **CALL TO ORDER – A Closed Session of the NWRI Board of Directors as Authorized by Section 54957.6 of the California Government Code:** The Board of Directors will meet in a closed session to discuss the succession of NWRI's Executive Director.

14. Return to Open Session

Disclosure of Reportable Action Taken in Closed Session

15. Adjournment



DATE: June 10, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 4 – Special Meeting Meeting Minutes**

Duly approved meeting minutes serve as the official and permanent public record of actions taken by the Board of Directors. Approval of these minutes ensures the accuracy and completeness of the record and supports ongoing compliance with public meeting requirements under the Ralph M. Brown Act.

Recommendation: 1. Receive and file meeting minutes for the Special Meeting held on May 13, 2026.

Attachments: • Minutes of the Special Meeting of the NWRI Board of Directors



DATE: June 10, 2026
TO: NWRI Board of Directors
SUBJECT: Minutes of the Board of Directors Special Meeting Held May 13, 2026

1. Call to Order.

The meeting was called to order at 1:34 PM local time by Chair Bilodeau.

• Roll Call

The following Directors and Officers were present:

- Chair Denis Bilodeau, Orange County Water District
- Director Dennis Erdman, Metropolitan Water District - remote
- Director Bob Ooten, Orange County Sanitation District
- Director John Withers, Irvine Ranch Water District
- Alt. Director Mickey Chaudhuri, MWD - remote
- Alt. Director Rob Thompson, OC San - remote
- Alt. Director Kevin Alexander, IEUA - remote
- Alt. Director Rafael Villegas, LADWP - remote
- Secretary John Kennedy, OCWD
- Treasurer Jason Dadakis, OCWD

Others present:

- Lan Wiborg, OC San - remote

NWRI Staff present:

- Kevin M. Hardy, Executive Director (ED)
- Julie Abshire, Project Controller – remote
- Mary Collins, Communications Manager – remote
- Ana Alcaraz, Administrative Assistant

• Confirmation of Quorum.

A quorum is established when at least four of the six member agencies are represented. All six member agencies were represented by either a Board Director or Alternate Director, or both. A quorum was determined.

2. Items Received After Publication of Agenda. None.

3. Visitor Participation. None.



CONSENT CALENDAR

4. Meeting Minutes – February 11, 2026

5. Financial Statements Ending March 31, 2026

Staff provided an overview of the financial statements ending March 31, noting that NWRI remains in a strong fiscal position. Year-to-date operations reflect an approximate **\$110,000 operating surplus**, which is favorable compared to typical performance at this point in the fiscal year when revenues and expenses are often closer to breakeven.

The Board discussed the significant changes reflected on the balance sheet associated with the launch of the **CalVal Initiative**. Total assets now exceed approximately **\$4 million**, driven primarily by project-related receivables tied to executed agreements and invoicing activities. While these balances appear substantial, staff emphasized that a large portion represents **pass-through funds** that will be distributed to project partners and subcontractors as work progresses.

Cash reserves remain strong, with approximately **\$1 million in cash on hand**, including roughly **\$600,000 in organizational equity**, positioning NWRI well from a liquidity and risk-management standpoint. Staff noted that maintaining adequate cash reserves provides operational flexibility while large project funds move through the organization.

Board members acknowledged that the CalVal project has materially increased financial activity and reporting complexity but agreed that NWRI's overall fiscal health remains stable and well managed.

6. Disclosure of Third-Party Research Funding

Contracts entered by NWRI are disclosed to the Board at regular meetings for transparency, accountability, and oversight. The following contracts and extensions were reported on:

- **New Contracts**

- State Water Resources Control Board: CalVal Initiative - \$1,400,000.00

- **Contract Extensions**

- None.

Staff Recommendation 1. Receive and file Consent Calendar Items 4 – 6

Attachments:

- Minutes of the regular meeting held February 11, 2025
- Unaudited financial reports for the period ending March 31, 2026
 - Statement of Profit and Loss



- Balance Sheet
- Report on Account Receivables
- Third party research contracts signed by the Executive Director since the previous meeting of the NWRI Board of Directors

Action Taken: **Motion:** Director Ooten moved to receive and file Items 4 – 6. Chair Bilodeau seconded. Motion unanimously carried.

7. Form 700 Filings

- ED Hardy confirmed that all NWRI designated public officials submitted their Form 700 for 2025.

Action Taken: No further action was taken.



ACTION ITEMS

8. Clarke Prize Program Update No. 2

- Staff provided an update regarding progress on the Clarke Prize Program and ongoing efforts to elevate the program’s visibility and fundraising activities.
 - NWRI staff developed outreach materials and an op-ed intended to increase awareness and engagement with the Clarke Prize.
 - ED Hardy shared progress on fundraising efforts through a new relationship with Whittier Trust, an Orange County-based multi-family office and wealth management firm.
- NWRI submitted a proposal to Whittier Trust seeking support for strategic introductions to philanthropic families, refinement of messaging and fundraising strategy, and sponsorship of the workshop series over the next year.
- **Board Discussion:**
 - Board members discussed the importance of understanding how family trusts and philanthropic organizations operate, particularly those with Orange County connections and interests in water-related initiatives.
 - Several directors emphasized the value of cultivating relationships with local philanthropic leaders and suggested leveraging existing connections, including outreach to Jim Doti, former Chapman University president, for strategic guidance.

Staff

1. Receive and file the Clarke Prize Program Update

Recommendation

2. Consider the Draft Press Release for Distribution

3. Discuss and take action as appropriate

Attachments:

○ Draft Press Release

○ Clarke Prize Funding Report

Action Taken:

The Clarke Prize Program Update was received and filed. ED Hardy and Chair Bilodeau will follow up with Whittier Trust regarding next steps and proposal feedback. No further action was taken.



Information Items

9. Executive Director's Report

- **NWRI Staffing**

- ED Hardy introduced and updated the Board on staffing developments:
 - Ana Alcaraz joined NWRI as Project Coordinator and is expected to transition to full-time employment following graduation.
 - Lisa Stoddart, currently supporting the CalVal Program, was recognized for her strong contributions and may be offered a full-time position following completion of her graduate studies at USC.
 - The Board was informed of the departure of Project Manager Tianna Manzon on April 29, 2026.
- NWRI staff conducted an internal planning session focused on organizational alignment and future operations.

- **New Members**

- ED Hardy reported positive discussions regarding potential engagement and future NWRI collaboration with:
 - Eastern Municipal Water District
 - Las Virgenes Municipal Water District
- Board leadership may participate in future presentations and outreach meetings with those agencies.

- **CalVal Initiative Updates**

- ED Hardy reported continued momentum on CalVal activities, including technical workshops, national presentations, and collaboration with Water Research Australia and regulatory partners.
- ED Hardy highlighted the role of international partnerships in strengthening the program's credibility and impact, and he also shared opportunities to extend CalVal concepts into industrial reuse applications, including food and beverage production processes.

- **Board Discussion:**

- Board members discussed potable reuse and reclaimable water challenges at OC San, particularly surrounding Superfund-related concerns and public perception issues associated with certain wastewater sources.
- Board members discussed the scale of CalVal funding relative to NWRI operations and staffing. ED Hardy explained that while CalVal represents a significant project, NWRI's operational structure and staffing approach help mitigate long-term financial risk.



10. Board of Directors Comments

- Board members shared updates regarding international interest in NWRI's expert panel model for potable reuse projects. Representatives from England and other international regions expressed interest in learning more about NWRI's governance and expert panel processes.

11. Important Dates

The following dates were noted for the Board's calendar:

- June 10, 2026, at 1:30 PM (Regular Board of Directors Meeting)
- July 08, 2026, at 1:30 PM (Regular Board of Directors Meeting)

12. Adjournment to Closed Session



Closed Session

13. Call to Order – Closed Session of the NWRI Board of Directors (Authorized by Section 54957.6 of the California Government Code)

- o A closed session of the NWRI Board of Directors was convened to deliver the annual performance evaluation of Executive Director Kevin M. Hardy. During this session, the Board reviewed and discussed Mr. Hardy’s performance over the past year, including accomplishments, leadership effectiveness, and overall performance of the organization under his direction.

14. Return to Open Session

- o The Board approved a 3% cost-of-living increase for the ED Hardy and approved formation of an ad hoc committee to evaluate organizational structure and succession planning matters.

15. Adjournment

The meeting was adjourned at 3:11 PM by Chair Bilodeau.

SIGNED: _____ DATE: _____

John Kennedy, OCWD
Secretary, NWRI Board of Directors

OR

SIGNED: _____ DATE: _____

Ana Alcaraz, NWRI
Administrative Assistant



DATE: June 10, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 5 – Financial Statements**

Monthly financials reports provide a current snapshot of the Institute’s financial position and resiliency. Variations from the annual income and expense plan are anticipated and reflect the timing of project reimbursements, grant revenues, and contracted expenses. The financial statements are reviewed regularly by staff to ensure alignment with budget projections, maintain fiscal accountability, and identify any emerging trends that may require management attention.

Recommendation: 1. Receive and file unaudited financial statements for the period ending May 31, 2026.

Attachments:

- Unaudited Statement of Profit and Loss
- Unaudited Balance Sheet
- Unaudited Report on Open Invoices

National Water Research Institute

Profit & Loss

06/02/26

July 2025 through May 2026

Accrual Basis

	Jul '25 - May 26
Income	
4000 · JPA Contributions (Member 50K)	300,000.00
4250 · Grants	1,683,426.30
4400 · Contract Svc/Reimbursable	
4401 · SCSC / Workshops	37,837.44
4400 · Contract Svc/Reimbursable - Other	636,013.07
Total 4400 · Contract Svc/Reimbursable	673,850.51
4600 · Circle of Friends/Fellowship	10,000.00
4650 · Water Festival/Water Harvest	29,636.64
4800 · Interest Income	29,988.48
4801 · Fair Value Adj on Investment	-12,702.48
4900 · Other Income	578.99
Total Income	2,714,778.44
Gross Profit	2,714,778.44
Expense	
6010 · Accounting/Audit	12,300.00
6024 · Meals and Entertainment	27.60
6030 · Charges/Tax & Other Fees	
6032 · Banking Fees	1,541.68
Total 6030 · Charges/Tax & Other Fees	1,541.68
6040 · Telephone/Communication	
6041 · Cell Phone/Conference Calls	1,550.00
Total 6040 · Telephone/Communication	1,550.00
6060 · Mailing Services	208.78
6080 · Website/IT	1,065.38
6090 · Subscriptions and Dues	5,360.69
6110 · Board / Ops Expenses	107.00
6120 · Misc Admin Expenses	
6121 · General Office Supplies	1,750.69
6124 · Insurance	5,120.00
6125 · Payroll Processing	957.00
Total 6120 · Misc Admin Expenses	7,827.69
6140 · Salary & Benefits	
6141 · Professional Services	1,030.00
6143 · Payroll Taxes	31,286.80
6144 · Director	79,913.91
6145 · Simple IRA Match	11,144.66
6140 · Salary & Benefits - Other	115,327.11
Total 6140 · Salary & Benefits	238,702.48
6142 · Mileage & Car, Misc Expense	50.75
6160 · Membership	1,919.80
7010 · Admin Program Expenses	
7011 · Salary & Benefits	
7018 · Director	21,252.94
7011 · Salary & Benefits - Other	33,793.17
Total 7011 · Salary & Benefits	55,046.11
7012 · Professional Services	270.00
7013 · Registration	3,300.00
7016 · Travel/Lodging/Meals	1,216.07
Total 7010 · Admin Program Expenses	59,832.18

National Water Research Institute

Profit & Loss

06/02/26

July 2025 through May 2026

Accrual Basis

	Jul '25 - May 26
7020 · Advisory Panels	
7021 · Salary & Benefits	
7027 · Director	33,167.23
7021 · Salary & Benefits - Other	144,126.39
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Total 7021 · Salary & Benefits	177,293.62
7022 · Professional Svc	66,019.25
7023 · Honorariums	171,275.00
7024 · Travel/Lodging/meals	13,443.80
7025 · Event Expenses	229.00
	<hr/>
Total 7020 · Advisory Panels	428,260.67
7030 · Clarke Prize	
7031 · Salary & Benefits	
7037 · Director	50,417.04
7031 · Salary & Benefits - Other	15,566.37
	<hr/>
Total 7031 · Salary & Benefits	65,983.41
7032 · Professional Svc	32,745.32
7034 · Travel/Lodging/Meals	5,873.93
7035 · Event Expenses	47.99
	<hr/>
Total 7030 · Clarke Prize	104,650.65
7040 · Conf/Workshops/Contract Svc	
7041 · Salary & Benefits	
7049 · Director	14,142.21
7041 · Salary & Benefits - Other	15,419.18
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Total 7041 · Salary & Benefits	29,561.39
7042 · Professional Svc	22.50
7044 · Travel/Lodging/Meals	588.01
7046 · Printing/Copying/Mailing	15.60
7047 · Charges/Tax & Other Fees	20.00
	<hr/>
Total 7040 · Conf/Workshops/Contract Svc	30,207.50
7050 · Education & Outreach	
7051 · Salary & Benefits	
7059 · Director	15,805.75
7051 · Salary & Benefits - Other	32,577.94
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Total 7051 · Salary & Benefits	48,383.69
7052 · Professional Svc	157.50
7056 · Fellowship Award	20,000.00
7057 · Water Festival Contrib/Payment	29,636.64
7058 · Sponsorship	2,500.00
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Total 7050 · Education & Outreach	100,677.83
7070 · Research/Proj/Grant - Specific	
7072 · Salary & Benefits	
7078 · Director	52,881.74
7072 · Salary & Benefits - Other	60,888.23
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Total 7072 · Salary & Benefits	113,769.97

4:06 PM

National Water Research Institute

Profit & Loss

06/02/26

July 2025 through May 2026

Accrual Basis

	<u>Jul '25 - May 26</u>
7073 · Professional Svc	1,344,731.20
7074 · Honorariums	2,500.00
7075 · Project Expense	59,953.65
7076 · Travel/Lodging/Meals	28,929.14
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Total 7070 · Research/Proj/Grant - Specific	1,549,883.96
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Total Expense	2,544,174.64
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Net Income	170,603.80
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Balance Sheet

As of May 31, 2026

	<u>May 31, 26</u>
ASSETS	
Current Assets	
Checking/Savings	
1000 · Wells Fargo Checking	138,750.16
1003 · Petty Cash	90.45
Total Checking/Savings	<u>138,840.61</u>
Accounts Receivable	
1201 · Accounts Receivable-General	655,372.84
Total Accounts Receivable	<u>655,372.84</u>
Other Current Assets	
SWEEP	2,856,153.71
Total Other Current Assets	<u>2,856,153.71</u>
Total Current Assets	<u>3,650,367.16</u>
Fixed Assets	
1500 · Equipment-Office - >1 yr. >2.5k	13,679.62
1550 · Accum Depreciation	-13,679.62
Total Fixed Assets	<u>0.00</u>
Other Assets	
1650 · Investments	20,641.53
Total Other Assets	<u>20,641.53</u>
TOTAL ASSETS	<u>3,671,008.69</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accts Pay-Vendors	600,521.79
Total Accounts Payable	<u>600,521.79</u>
Other Current Liabilities	
2100 · Payroll Lia/Vac Accrual - Staff	3,077.08
2101 · Payroll Lia/Vac&Sick - Dir	24,516.82
2500 · Deferred Revenue	2,416,207.07
Total Other Current Liabilities	<u>2,443,800.97</u>
Total Current Liabilities	<u>3,044,322.76</u>
Total Liabilities	3,044,322.76
Equity	
3900 · Retained Earnings-Unrestricted	446,082.13
3910 · Retained Earnings-Temp Restrict	10,000.00
Net Income	170,603.80
Total Equity	<u>626,685.93</u>
TOTAL LIABILITIES & EQUITY	<u>3,671,008.69</u>

National Water Research Institute Open Invoices As of June 2, 2026

Date	Num	Due Date	Class	Aging	Open Balance
Los Angeles Department of Water and Power					
02/21/26	2026-1007	03/21/26		73	14,239.10
Total Los Angeles Department of Water and Power					14,239.10
Metropolitan Water District of S. Ca					
05/30/26	2026-1030	07/02/26	Advisory Panels - 7020:Metropolitan		2,875.00
Total Metropolitan Water District of S. Ca					2,875.00
State Water Resources Control Board					
12/31/25	2026-1012	07/01/26	Projects and Grants - 7070:Phase 2 C...		502,130.75
03/31/26	2026-10XX	07/01/26	Projects and Grants - 7070:Phase 2 C...		109,055.50
Total State Water Resources Control Board					611,186.25
TOTAL					628,300.35



DATE: June 10, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director
SUBJECT: **Item 7 – Resolution 2026-01 Adopting an Administrative Budget, Establishing Controls Thereon, and Scheduling Meeting Dates for the 2026-2027 Fiscal Year**

Establishing a budget helps ensure the effective and transparent management of its operations and resources. Resolution 2026-01 proposes the adoption of NWRI's Administrative and Research Budget for Fiscal Year 2027, which spans from July 1, 2026, through June 30, 2027. The resolution includes the proposed line-by-line budget, outlines budgetary controls, and presents the proposed board meeting schedule for the upcoming fiscal year. The Board of Directors is asked to review and discuss the draft resolution and provide direction on any comments or modifications. This resolution will be presented for formal adoption at the Board's regularly scheduled meeting in July 2026.

Recommendation: Review and provide feedback on DRAFT Resolution 26-01

Attachments: DRAFT Resolution 26-01

- FY 2027 Administrative and Research Budget
- FY 2027 NWRI Board Meeting Schedule



RESOLUTION 2026-01

ADOPTING AN ADMINISTRATIVE BUDGET, ESTABLISHING CONTROLS THEREON, AND SCHEDULING MEETING DATES FOR THE 2026-2027 FISCAL YEAR, STARTING JULY 1, 2026, AND CONCLUDING JUNE 2027.

Whereas, Section 6.01.B of the NWRI Bylaws as amended on February 18, 1993, requires the Board of Directors to adopt an Administrative Budget each fiscal year that provides for the services of the Executive Director and related support staff; and,

Whereas, Section 3 and Section 4 of the Joint Exercise of Powers Agreement Creating the National Water Research Institute as amended on July 1, 2001, enumerate to the duties of the NWRI Board of Directors Chair, Vice Chair, Secretary, and Treasurer, while providing restrictions upon the exercise of such duties; and,

Whereas, in order to further delineate internal financial controls and support the efficient administration of NWRI, the Board of Directors has established additional controls on the expenditure of funds, and it is the Board of Director's intent to review such additional controls annually along with the Administrative; and,

Whereas, prudent planning calls for the Board of Directors to adopt a meeting schedule that ensures efficient oversight and administration of NWRI.

NOW THEREFORE, BE IT RESOLVED as follows:

The Fiscal Year 2026-27 budget, as proposed by the Executive Director and attached to this Resolution as Attachment (a), is hereby approved and adopted. All funds outlined in the budget are authorized for expenditure, subject to the internal controls specific in Paragraph 2 of this Resolution.

1. The Executive Director is authorized to use budgeted funds and execute contracts as necessary to carry out NWRI's approved research activities, subject to the following conditions: (1) any check exceeding \$5,000 must be countersigned by a Board Officer; (2) any individual contract for goods or services exceeding \$5,000 must receive written approval from NWRI's Treasurer; and (3) any contract entered into with a third party to fund NWRI research projects must be reported in writing to the Board of Directors in a timely and routine manner.
2. Unless otherwise publicly noticed, meetings of the NWRI Board of Directors shall begin at 1:30 PM local time on the dates listed in Attachment (b) to this Resolution.
3. Pursuant to Section 4 of the Joint Exercise of Powers Agreement Creating the National Water Research Institute, as amended on July 1, 2001, NWRI is authorized, in its own name, to enter into contracts; employ agents and staff; construct or manage water research projects; sue and be sued; issue bonds and incur indebtedness; apply for and administer grants and loans related to research projects; invest funds in accordance with the limitations applicable to all California public entities; and otherwise carry out the provisions of the Agreement, subject to all restrictions imposed by the California Joint Exercise of Powers Act and other applicable laws.



Approved this 10th day of June 2026 in Fountain Valley, California.

Signed

Attest

Denis Bilodeau, Chair

John Kennedy, Secretary

DRAFT



DRAFT
ATTACHMENT (A)
FY 2027 ADMINISTRATIVE AND RESEARCH BUDGET

Attachment (A) - Resolution 26-01 - DRAFT FY 2026 - 2027 NWRI Administrative & Research Budget

ESTIMATED REVENUES		
<u>Joint Powers Members</u>		<u>Estimate</u>
Irvine Ranch Water District		\$ 50,000
Inland Empire Water District		\$ 50,000
Los Angeles Department of Water & Power		\$ 50,000
Metropolitan Water District		\$ 50,000
Orange County Sanitation District		\$ 50,000
Orange County Water District		\$ 50,000
Prospect (Target Two)		\$ -
	Membership:	\$ 300,000
<u>Independent Advisory Program</u>		
Anne Arundel County	OSDS Strategic Plan (Our wAater Program)	\$ -
Boise, City of	Recycled Water Program	\$ -
CASA - IRP	Coupled OAH Model Peer Review	\$ -
City of Tucson	Tucson Water	\$ 17,750
Colorado - Water Quality Standards (CDPHE)	Nutrient Regulation Implementation Guidance	\$ -
IEUA Chino Basin	Chino Basin Program	\$ 18,409
Los Angeles County Sanitation District	Pure Water Los Angeles	\$ 152,199
Las Virgenes Municipal Water District	Surface / Raw Water Augmentation	\$ 62,200
Los Angeles Department of Water & Power	Groundwater Replenishment Project & DPR 2025-#1	\$ 75,000
Metropolitan Water District of Southern California	Pure Water SoCal	\$ 50,000
Palmdale Water District	Pure Water Antelope Valley	\$ 55,000
City of San Diego	Pure Water San Diego	\$ 80,000
Southern California Salinity Coalition	Salinity Research Administration	\$ 55,000
State Water Resources Control Board	On-Site	\$ 40,000
Truckee Meadows Water Authority	OneWater Nevada	\$ -
Trussell Technologies	East County Advance Water Purification	\$ 143,000
Valley Water, Santa Clara County	Regional Recycled Water Program	\$ 80,000
Proposal Conversion	SFPUC, Gates Foundation, Grand Junction, Hawaii PRW	\$ 59,183
	Advisory:	\$ 887,741
<u>Grants</u>		
State of California SWRCB DWQ	CalVal Phase II	\$ 685,000
Los Angeles Department of Water & Power	CalVal Phase II	\$ 713,190
City of San Diego Public Works	CalVal Phase II	\$ 200,000
Santa Clara Valley Water District	CalVal Phase II	\$ 500,000
Funds from Deferred Grant Revenue	CalVal Phase II	\$ 350,000
	Grants:	\$ 2,448,190
<u>Pass Throughs</u>		
Orange County Water District Office Rent Credit		\$ 18,000
Childrens Water Education Festival		\$ 40,000
Fellowship		\$ -
Clarke Prize		\$ 100,000
	Pass Throughs:	\$ 158,000
<u>Miscellaneous</u>		
Wells Fargo Sweep		\$ 50,000
Biolargo		\$ (5,000)
	Miscellaneous:	\$ 45,000
	Total Estimated Revenue:	\$ 3,838,931



ESTIMATED EXPENSES				
<u>Personnel Expenses</u>				
Classification	Salaries	Benefits		Estimate
Executive Director	\$ 242,179	\$ 69,821		\$ 312,000
Project Manager	\$ 169,656	\$ 22,607		\$ 192,263
Project Editor	\$ 149,681	\$ 21,796		\$ 171,477
Project Controller	\$ 100,368	\$ 19,097		\$ 119,465
Project Coordinator	\$ 100,901	\$ 18,760		\$ 119,661
	\$ 762,785	\$ 152,081	Personnel:	\$ 914,866
<u>Non-Personnel Expenses</u>				
	FY 2024 -	FY 2025 -	FY 2025-	FY 2026-27
	2025 Audited	2026	2026 Actual	Preliminary
	Expenses	Approved	To Date	Budget
<u>Office Expenses</u>				
Accounting / Audit / Legal	\$ 14,451	\$ 16,000	\$ 13,295	\$ 16,000
General	\$ 14,880	\$ 16,000	\$ 12,748	\$ 15,000
Insurance / HR / Payroll Fees & Taxes	\$ 44,463	\$ 49,000	\$ 38,608	\$ 50,000
New Logo / Marketing	\$ -	\$ 5,000	\$ -	\$ 2,000
Office & Equipment Upgrades	\$ 1,652	\$ 5,000	\$ 941	\$ 10,000
Panel Recognition	\$ -	\$ 1,000	\$ -	\$ 250
Rent (pass-through)	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000
<u>Outreach & Education</u>				
Clarke Prize Award	\$ 50,000	\$ -	\$ -	\$ -
Clarke Prize Event Expense	\$ 23,598	\$ 5,000	\$ -	\$ -
Clarke Prize Laureate Travel & Experience	\$ 12,650	\$ -	\$ -	\$ -
Clarke Prize Research	\$ 20,319	\$ -	\$ -	\$ -
Clarke Prize Reimagined 2026		\$ 850,000	\$ 34,188	\$ 850,000
Fellowship Award	\$ 29,386	\$ 20,000	\$ 20,000	\$ -
CWEF	\$ 53,089	\$ 50,000	\$ 29,637	\$ 40,000
Sponsorships / Conferences	\$ 4,216	\$ 10,000	\$ 2,500	\$ 10,000
<u>Advisory Programs</u>				
Honorarium	\$ 83,583	\$ 417,801	\$ 231,667	\$ 281,410
Travel / Event Expenses	\$ 7,287	\$ 10,000	\$ 14,296	\$ 10,000
<u>Grants / Workshops Support / General</u>				
Grants / Workshop Support	\$ 12,406	\$ 8,700	\$ 5,230	\$ 8,000
Cal Val (AUS) (DDW/NWRI/OCWD/Tru & Car)	\$ 382,804	\$ 1,440,000	\$ 1,434,093	\$ 1,620,000
	Non-Personnel:	\$ 772,785	\$ 2,921,501	\$ 1,855,203
	Total Estimated Expenses:	\$ 3,845,526		



DRAFT
ATTACHMENT (B)
FY 2027 NWRI BOARD MEETING SCHEDULE



ATTACHMENT (B) FY 2027 NWRI BOARD MEETING SCHEDULE

MONTH	BOARD OF DIRECTORS 2 nd Wednesday	BOARD PROCESS AGENDA ITEM
July 2026	July 08 1:30 PM – 3:00 PM	Present Unaudited Financial Statements Present new/updated HR policies Panel Advisory Program Update
August 2026	Summer Recess	
September 2026	September 09 1:30 PM – 3:00 PM	Review Conflict of Interest Policy (Even years only)
October 2026	Clarke Prize Date: October 24 Location & Time: TBD	
November 2026	Holiday Recess	
December 2026	December 09 1:30 PM – 3:00 PM	Present Independent Audit of Financial Transactions Review Filed Tax Return Update Staff Reimbursement Rates
January 2027	Holiday Recess	
February 2027	February 10 1:30 PM – 3:00 PM	Director File Form 700 Director Seat Rotation (even year only)
March 2027	Spring Recess	
April 2027	April 14 1:30 PM – 3:00 PM	ED Performance Evaluation
May 2027	Spring Recess	
June 2027	June 09 1:30 PM – 3:00 PM	Adopt FY Administrative and Research Budget and Board Schedule



DATE: June 10, 2026
TO: NWRI Board of Directors
FROM: Kevin M. Hardy, Executive Director

SUBJECT: Item 8 – Clarke Prize Update No. 3

In July 2025, Executive Director (ED) Hardy engaged Rising Tide Partners (RTP) to support the development of a program titled “Elevating the Clarke Prize to Global Prominence” (Summary Attached). At that time, ED Hardy and RTP Principal Neal Bloom presented a proposed funding approach to the Board. The Board directed ED Hardy to provide regular updates on key milestones on the program at future Board meetings.

As reported on May 13, the ED is engaged with the Whittier Trust. The ED delivered a proposal to the Trust on May 13 and an initial reply was received on May 27. As a result, the ED and RTP are working collaboratively with the Trust to frame a partnership that would connect the Trust’s clients with the Clarke Prize, Laureates, and NWRI’s community of leaders through curated salons.

The Board anticipated one of the Trusts questions: who does NWRI bring to the event. The Board’s perspective on this question will help make NWRI’s proposal even stronger.

The Whittier Trust is a privately owned, multi-family office and wealth management firm headquartered in South Pasadena with offices throughout California and the western United States. Founded in 1935 by descendants of the Whittier family, the firm provides investment management, fiduciary and trustee services, family office support, philanthropic advisory services, real estate management, and estate planning coordination for high-net-worth individuals, families, foundations, and closely held businesses. Whittier Trust is widely regarded for its long-term stewardship approach, emphasis on multi-generational wealth preservation, and highly personalized client relationships. The firm manages billions in client assets and is known for combining institutional-quality investment capabilities with boutique-style service and discretion.

- Recommendation:
1. Receive and file the Clarke Prize Program Update
 2. Discuss and take action as appropriate

- Attachments:
- Clarke Prize Funding Report

**CY 2025 - 2026 NWRI Clarke Prize Budget
as of May 31, 2026**

<u>Clarke Prize Program CY 2026</u>	Budget	Actual	Balance
<u>Expense</u>			
Salaries	\$125,000	\$65,983	\$59,017
Professional Services	\$78,288	\$32,745	\$45,543
Event Expenses	\$308,708	\$5,922	\$302,786
Research Support	\$166,250	\$0	\$166,250
Clarke Prize Cash Award	\$50,000	\$0	\$50,000
Laureate Enrichment	\$25,000	\$0	\$25,000
	<u>\$753,246</u>	<u>\$104,650</u>	<u>\$648,596</u>
<u>Revenue</u>			
Donations Received	<u>\$753,246</u>	<u>\$30,000</u>	<u>-\$723,246</u>
Program Balance			-\$74,650